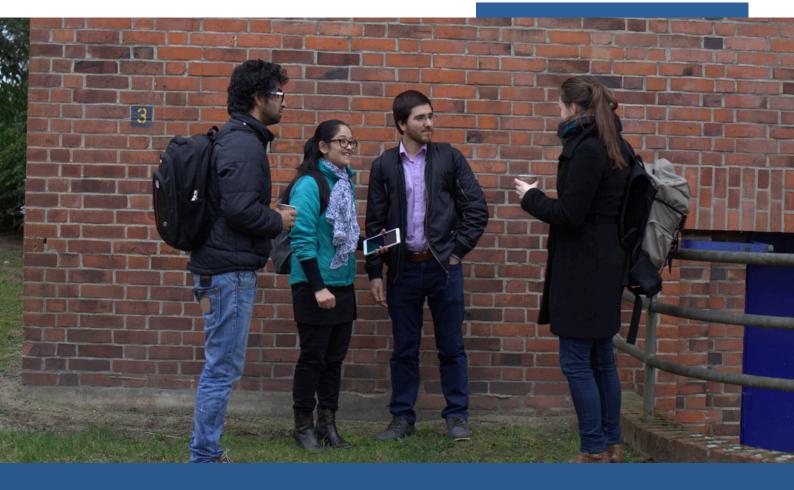
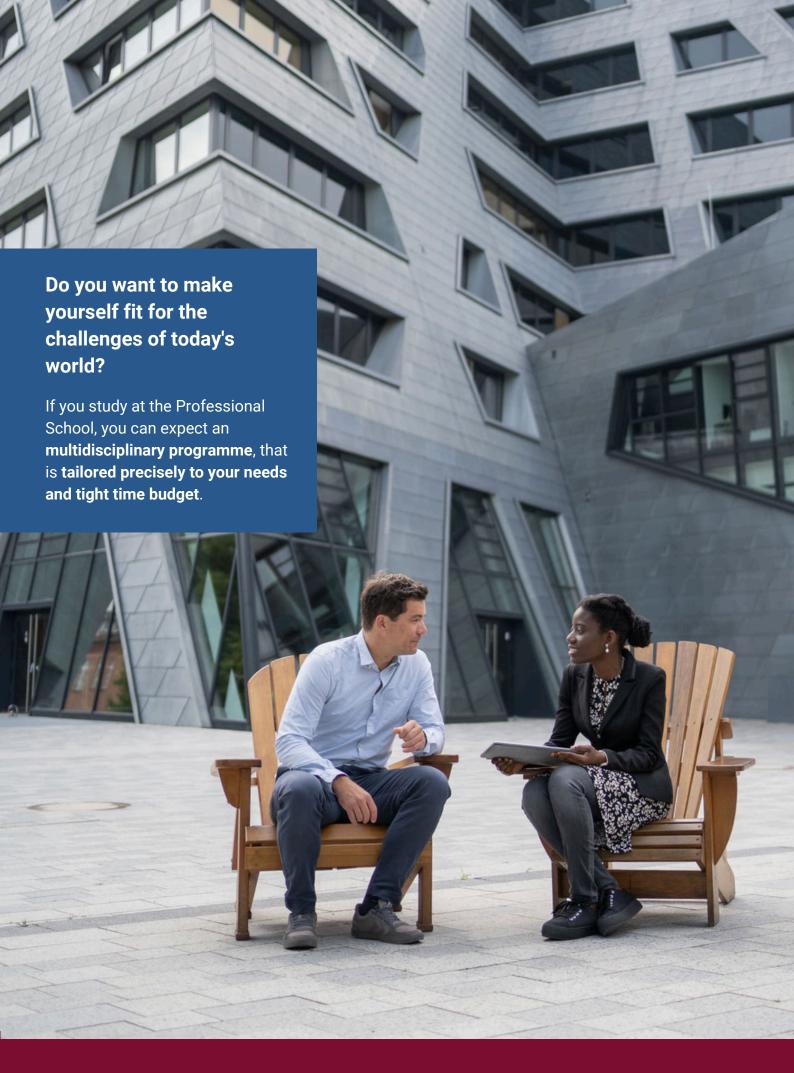
MASTER GOVERNANCE AND HUMAN RIGHTS



→ PROFESSIONAL SCHOOL





DEAR PROSPECTIVE STUDENT,

thank you very much for your interest in the study programme M.A. Governance and Human Rights. The programme was developed to educate people with multidisciplinary backgrounds in the field of Governance and Human Rights. Throughout the programme, students learn how to apply governance mechanisms to establish and protect human rights, both from a theoretical and a practical perspective. The hands-on programme places central importance on project-based learning. You will work under the guidance of international scholars and practitioners and learn how to develop ideas and make meaningsful contributions to social change.

The classes and seminars are primarily distance-learning. Two classroom sessions of one week each will take place at the campus in Lüneburg every year in September. Project work, international case studies and human rights practitioners provide a hands-on approach and give you the opportunity to bring in your own experiences and projects. Upon completion of the two-year programme, students will also organise a conference together in their particular

In this document, you receive some basic information about the programme, its goals, subjects and organisation. Further information on updates and events as well as our online application you find on our website.

You are very welcome to arrange an individual consultation with us via telephone (+49.4131.677-2942) or e-mail (gahr@leuphana.de) to answer all questions regarding the programme.

Dr. Iryna Shkura Study programme coordinator



Ingo Auhagen Study programme coordinator



area of interest.



TABLE OF CONTENTS



Further offers:



Certificate Human Rights

USING GOVERNANCE TO PROTECT HUMAN RIGHTS

The Master Governance and Human Rights aims to develop critical understanding. It provides you with the tools required to assess and apply legal and political governance theories, as well as human rights norms and standards. The project will enable you to acquire the skills necessary for the application of good governance tools required to establish, implement and protect human rights.



The hands-on programme places central importance on project-based learning. You will work under the guidance of international scholars and practitioners and learn how to develop ideas and make meaningful contributions to social change. Furthermore, you acquire the design and communication skills needed to adapt the theoretical approaches to governance and human rights to your own professional working environments e.g. as part of Corporate Social Responsibility (CSR) or sustainable development policies. Instruction and supervision is carried out by outstanding and renowned international human rights academics, practitioners and experienced project coaches.

THE M.A. PROGRAMME AT A GLANCE

The programme's focus is based on the premise that governance and human rights reciprocally reinforce one-another. Yet, the translation and integration of concepts and theories into practical strategies is largely missing in most applied projects or policies. Governance principles such as accountability, transparency and participation have to be linked to human rights norms and standards. Conversely, the realization and implementation of human rights depends on the adherence to governance principles.

The programme includes and reflects on the role of new governance actors in the fields influencing the realisation of human rights, such as multinational companies, civil society and international organisations.

AT A GLANCE	
Degree	Master of Arts (M.A.)
Credit Points	90
Length of study	4 semesters
Language	English
Start date	September, flexible entry options
Application deadline	May 31st
Costs	9,900 EUR total plus the current term contribution of c. 210 Euro per term
Application requirements	 a first university degree (e.g. Bachelor) at least one year of relevant work experience (entry via modular studies possible with shorter work experience) advanced English language skills
Programme Director	Prof. Dr. Till Patrik Holterhus, MLE., LL.M. (Yale)



The programme adopts a unique approach. While it conveys advanced knowledge on the historical, theoretical and legal aspects of human rights, it also aims at providing the necessary practical governance tools to put human rights to action - may it be in the public or in the corporate sector.

Prof. Dr.TILL PATRIK HOLTERHUS, MLE., LL.M. (Yale), Study Programme Director



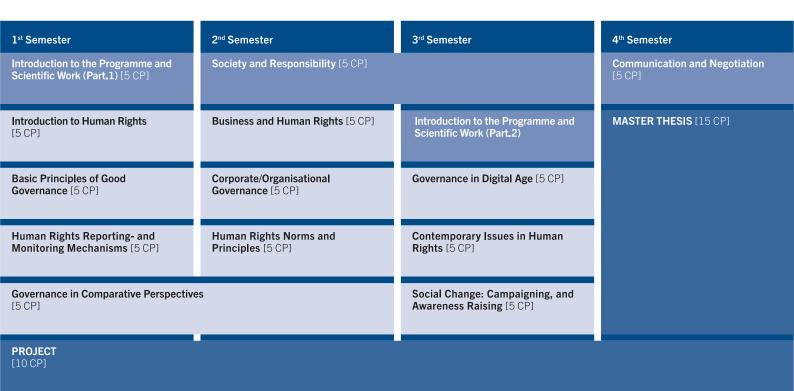
Over the past years I've become increasingly aware of the unacceptable living conditions and suffering that millions of people face on a daily basis. Women and girls particularly face tremendous issues that I want to help alleviate and raise awareness about. The best way to do this, I believe, is through educating myself about the whole picture (both good governance and human rights issues) in order to learn how to help produce effective and long-lasting change.

ANNA-KATE BULTEMA (USA), Student

STRUCTURE OF THE DEGREE PROGRAMME



The four-semester master's programme consists of ten specialist modules, a project module, three complementary modules and the master's thesis.



You will acquire a total of 90 credit points (CP) over the course of four semesters. The first semester focuses on the fundamentals of governance and human rights. The second semester will allow you to expand your knowledge of human rights for special groups, as well as international law-enforcement agencies. Furthermore, in the module "Social Change" you will engage in the development and technical support of campaigns and project management.

In the third semester, you will look at human rights regimes for various regions and particular groups, as well as how to protect human rights with the help of these regimes. In the fourth semester, you will expand your practical skills by organising a conference that deals with a specific issue. You will also write your Masters thesis during the fourth semester.

Throughout your studies, you will learn how to put the knowledge and skills you have acquired in the programme into practice. The tools that will impart these skills are not only presented in the courses, but are also integrated into the practice-based project. In this project you will work on an individual project relating to the practical application of governance and human rights in your particular profession.



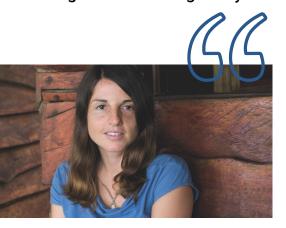
In the course of your studies, you will develop your own governance and human rights project. This will help you to apply your new skills straight away.

The Master's programme starts every year in September. It is a distance-learning programme designed for working professionals who seek to expand their knowledge and skills as well as their network in the field of governance and human rights. It aims to serve these individuals who plan to recognise, analyse, and shape future challenges in the fields of public sectors, businesses, NGOs, education, humanitarian or development sectors.

The programme allows you to remain fully active in your profession during your studies. Attendance is highly recommended for two block seminars in Lüneburg, each lasting one week in September/October—one at the start of the programme and one in the third semester—allowing an exchange between students from different years. The introductory classes and examinations are held during these two weeks on campus. Hybrid participation is also possible, providing flexibility for those unable to attend in person.

Most of the seminars are distance-learning units. Lecturers, other programme staff and e-learning teams provide comprehensive support not only during the online learning units and block seminars, but also during self-study periods.

You can flexibly organise most parts of your degree in line with your professional commitments: the e-learning platform gives you access to material such as literature, e-lectures, presentations and exercises. You can engage with your fellow students and teaching staff around the world in forum discussions, webinars and group work spaces and work on joint projects. The platform is also used to submit assessments and for preparing and revising classes. This allows you to choose your own learning environment to a large extent and gives you flexibility in terms of time and location.



This Masters programme has a very international atmosphere. You have the opportunity to get to know different approaches and perspectives in the field of human rights and governance by exchanging first hand experiences from people all over the world. It is intense and demanding but academic coordination is very flexible to adjust to each personal situation and committed to constant improvement.

ANA LOZANO, student

To pass the module, you must complete a portfolio exam, an assessment method in which you compile a collection of work (a portfolio) demonstrating your learning, skills, and progress over time. This type of exam emphasizes practical application, creativity, and continuous learning. Should you fail to meet the deadline for an assessment or should you be temporarily unable to continue your studies for professional or personal reasons, you have the option of applying for an extension or leave of absence. Here too, the coordinator will be happy to advise you.

FLEXIBILITY FOR WORKING PEOPLE

New challenges await you on the part-time degree programme: Balancing work, private life and studies is a key issue. You will have to save time for your continuing education programme elsewhere, which requires good time and self-management.



Would you like to take a look at the semester schedule to compare it with your personal calendar?

No problem, please contact us and we will send you the current schedule.



However, if things get tight because deadlines collide or you have more work commitments, you can take examinations or even entire modules at a later date. Incidentally, attendance is not compulsory for our courses. The decisive factor for completing a module is passing the examination.



It is good to work with students - we have excellent course participants who want to learn, effect change in their home countries and make a difference in their professional and personal lives. It's a community of people who stand up for human rights.

HEIKE ALEFSEN, Senior Human Rights Adviser, United Nations Development Group Asia-Pacific

MODULES AND CONTENTS

C1 INTRODUCTION PROGRAMME & SCIENTIFIC WORK

This module provides students with the academic, organisational, and technical underpinnings essential for success in the Master of Arts in Governance and Human Rights. It includes the intensive study weeks during the programme (first and third semester), an introduction to scientific work and guidance to planning the master thesis in the final phase of the studies.

F1 INTRODUCTION TO HUMAN RIGHTS

This introductory module offers a comprehensive overview of the evolution and the critical frameworks of human rights. Students will explore both universal and regional human rights systems, with an emphasis on European mechanisms. Key topics include the study of foundational treaties, case law, and the role of major organizations like the UN and the EU in shaping human rights discourse. Emphasizing freedom of expression, the course invites rigorous analysis of the multi-layered approach to protecting and promoting human rights. Through this, students will cultivate a nuanced understanding of the challenges and dynamics within the field of human rights today.

F2 BASIC PRINCIPLES OF GOOD GOVERNANCE

Governance is foundational to a state's ability to serve its citizens. It plays a crucial role in articulating interests, managing resources, and exercising power in society. This underscores the importance of governance in shaping the basic aspects of societal functioning and political and social systems. This course delves into the fundamental principles and practical aspects of good governance, a critical framework for effective and ethical public administration. Through a structured exploration, participants will gain insights into the historical evolution of good governance, its core elements, and the international dimensions that shape this concept.

F3 HUMAN RIGHTS REPORTING AND MONITORING MECHANISMS

Module 3 delves into the monitoring and reporting mechanisms that uphold human rights at international, regional, and national levels. Students will explore the role of the United Nations' instruments in fostering accountability and the essential interplay between legal frameworks and political will in enforcing human rights standards. The curriculum highlights the function of diverse human rights stakeholders in ensuring compliance and discusses practical monitoring and advocacy strategies, equipping students to actively participate in the promotion and protection of human rights.

F4 GOVERNANCE IN COMPARATIVE PERSPECTIVE

Module 4 examines governance within a global context, tracing the transition from state-centric to market-oriented decision-making and the impact of ideologies like the Washington Consensus. It scrutinizes the roles of international organizations and civil society in shaping governance, emphasizing the shift towards quantifiable evaluations of policy effectiveness. Through a comparative approach, students will assess governance practices across the Global North and South, focusing on participation, accountability, and legitimacy in public sector reform.

F5 BUSINESS AND HUMAN RIGHTS

Module 5 explores the intricate relationship between the global economy and human rights, emphasizing the influence of multinational corporations and financial institutions. Students will delve into the UN Guiding Principles on Business and Human Rights, Corporate Social Responsibility, and sustainable practices within the economic sector. Critical attention is given to the role of businesses in conditions of conflict and the heightened responsibilities they hold. Engaging with current developments and methodologies, students will learn to analyse and address the human rights impacts of international business activities, preparing them to contribute to the discourse on corporate accountability in a globalized world.

F6 CORPORATE/ORGANISATIONAL GOVERNANCE

The students learn to implement the principles of human rights-based governance in political guidelines and strategies of organisations and institutions in the private and public sector. Students acquire the necessary skills to solving specific problems in the field of governance and human rights. They deal with their own role and relationship to human rights-based governance and develop solutions for the implementation of strategies in the area of governance and human rights in various organisational forms, be it companies, civil society organisations or political institutions.

F7 HUMAN RIGHTS NORMS AND PRINCIPLES

Exploring the intersection of human rights governance and globalization, this module addresses the tailored rights of women, children, migrants, and persons with disabilities. Students will analyse the international standards governing these rights, confront the challenges in their enforcement and implementation, and examine the impact of global dynamics on vulnerable populations. Through case studies and critical discussions, the course aims to equip students with a nuanced understanding of the practical applications and the broader implications of human rights in a globalized world.

F8 GOVERNANCE IN DIGITAL AGE

This module investigates the transformative role of Information and Communication Technologies (ICTs) in governance and the promotion of human rights. Emphasizing the growing advocacy for internet access as a fundamental human right, it explores how digitalization influences public policy, decision-making, and service delivery, striving for transparency and equality. The module confronts the revised concepts of identity, surveillance, and privacy introduced by ICTs, and discusses the various challenges and opportunities these present. Students will engage with the concept of digital governance, or e-governance, and the recognition of digital rights as human rights, preparing them to navigate and contribute to this rapidly evolving field.

F9 CONTEMPORARY ISSUES OF HUMAN RIGHTS

This module offers an in-depth analysis of current global challenges in human rights, blending theoretical knowledge with emerging issues like conflict, public health, and economic globalization. It emphasizes dynamic, up-to-date content to reflect the evolving landscape of international human rights law and its application. Students will critically engage with contemporary topics, informed by the international bill of rights and enforcement mechanisms, to understand and address the complexities of human rights in today's interconnected world.

F10 SOCIAL CHANGE: CAMPAIGNING AND AWARENESS RAISING

This module delves into the strategic facets of human rights advocacy, offering a transdisciplinary approach to campaigning and awareness-raising. It equips students with the tools for developing, executing, monitoring, and evaluating campaigns that can influence the public and steer policy changes. Engaging with best and worst practices in the field, students will learn to craft campaigns that resonate with stakeholders and address critical human rights issues, while also considering ethical implications and the potential for unintended effects of advocacy work.

P PROJECT MODULE

Student projects form a core pillar of the Master of Governance and Human Rights program, serving as a critical nexus between scholarly learning and real-world impact. These initiatives enable students to translate their academic knowledge and analytical skills into solutions for pressing challenges within the realms of governance and human rights, aligning with their professional ambitions or areas of intended impact.

C2 COMMUNICATION AND NEGOTIATION

This course enhances students' communication and negotiation abilities, focusing on practical application through interactive phases, including online lectures and hybrid workshops. It covers the essentials of negotiation, from understanding different perspectives to developing strategies for collaborative solutions. The course aims to build not only knowledge but also the practical skills and mindsets necessary for effective real-life negotiations, particularly in diplomatic and humanitarian contexts.

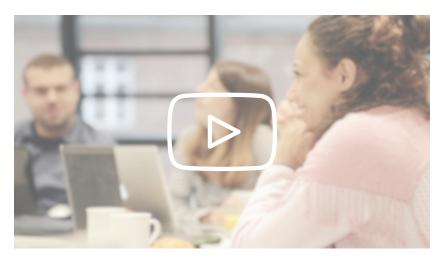
C3 SOCIETY AND RESPONSIBILITY

You will develop criteria for psychologically sound leadership behaviour, analyse your personal communication style and thus develop your skills as a responsible manager. Another part of this module is the responsible management of change processes in companies and organisations. You will also reflect on the importance of business ethics and learn how to communicate a conscious approach to values.

- Leadership and responsibility
- Shaping change in a meaningful way
- · Ethics and values

This module is organised centrally by the Professional School and is offered to all Master's students across all degree programmes.

What happens during your studies? Find out more in the following video:



PRACTICAL ORIENTATION

In addition to teaching specialised knowledge, the Master's Governance and Human Rights has a strong focus on application. Practice-oriented skills are not only presented in the courses, but are also integrated into the projekt work. Our lecturers include both renowned lecturers from the university and successful practitioners from all over the world, who provide an exciting insight into their working world. Small learning groups enable optimal supervision and a lively exchange within a cohort.



We cordially invite you to bring current issues and (sub-)projects from your everyday working life to the seminars and discuss them with your fellow students and lecturers. Kill two birds with one stone and apply the knowledge you have learnt directly in your institution. For example, you can choose questions related to your own working environment for some examinations or your Master's thesis.

FINAL THESIS WEEK ON CAMPUS OR ONLINE

Writing a thesis can present students with major challenges. In addition to time management, the writing process in particular raises many questions:

- How do I narrow down my topic?
- How do I do targeted research?
- What is the best way to approach the writing process?
- And how do I manage my sources?

Answers to these fundamental questions will be found during the final thesis week.



Note for students working in Germany: The thesis week is registered as regular educational leave in various federal states. Use your personal contingent.

Twice a year, the Leuphana Professional School organises a thesis week in which everything revolves around planning and writing the thesis. Students from different degree programmes tackle this task together, with the Professional School team providing the best possible support. A framework programme structures the thesis week and offers the opportunity to structure the writing according to individual needs.

YOUR ADVANTAGES AT A GLANCE

Interdisciplinary orientation

Contents from various areas of governance linked to human rights focus on the interactions between these two disciplines

Practice-oriented course

Integrated study project in the field of governance and human rights to practically apply theoretical knowledge as you acquire it, work on scenarios of global relevance in group and interdisciplinary projects, promoting knowledge exchange and transfer to practice

Optimal balance between studying and working

Combination of distance-learning sessions and three attendance blocks designed to meet the requirements of working professionals, e-learning platform for self-organised learning and work in virtual work groups allows for high flexibility, earn an internationally recognised degree in just 24 months

Academic atmosphere and support

Small study groups and constant support by the programme coordinator and by the programme team

Intercultural exchange and network

Excellent networking opportunities as you get to know fellow students and lecturers from all over the world, experience cultural differences and discover different ways and approaches to solving problems

Quality-assured professional education

External accreditation, continuous evaluation and quality assurance





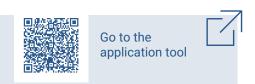
APPLICATION AND ADMISSION

The Master's in Governance and Human Rights starts in September of each year. You have until 31 May to submit your application digitally via our application tool.

It is also possible to take individual modules and have them subsequently credited to your degree programme. You can register for the individual modules subject to availability until the start of the respective module.

To fulfil the admission requirements for the Master's in Governance and Human Rights, you need

- an undergraduate degree (e.g. Bachelor)
- at least one year of relevant work experience (entry via modular studies possible with shorter work experience)
- advanced English language skills



THE ADMISSION PROCESS TAKES PLACE IN THE FOLLOWING STEPS:

Examination of the documents by the degree programme (beginning of June)

Meeting of the admission committee and dispatch of the notifications (June/July)

Acceptance of the study place and enrolment at the university (July/August)

Start of study programme and kick-off event (September)

During the admission process, we will keep you up to date on the individual intermediate steps and are always available to answer your questions. The Master's programme starts with a kick-off event in Lüneburg, where you will receive all programme-relevant information and have the opportunity to meet your fellow students and lecturers in person.





Are you unsure whether you fulfil the admission requirements or whether your documents are sufficient? We will be happy to advise you!

CP-DELTA

In order to obtain a Master's degree, you must provide evidence of a total of 300 credit points (CP) from your Bachelor's and Master's degree programmes in accordance with legal requirements. However, some students only have 180 or 210 credit points from their first degree programme. In these cases, a CP gap may arise, the so-called CP delta, and additional CP must be acquired before submitting the Master's thesis.

All modules of the Master's curriculum and the additional CPs must be completed by the time you submit your Master's thesis. In addition to choosing the 90 CP option of the Master's programme, you have the following options for this in the Master Governance and Human Rights.

 Recognition of professional competences via the bridging module Proof of at least 1 year (15 CP) or at least 2 years of relevant professional experience related to governance/human rights on the basis of a structured expert discussion 	15-30 CP
 Recognition of previous academic achievements Additional study achievements at other universities, regardless of the subject specialisation, shown in ECTS 	
Preparation of an extended Master's thesis Completion of a Master's thesis with an extended scope and in-depth research question by individual arrangement	
Preparation of a project Carrying out a project in which the conception, realisation, evaluation and documentation of the project are carried out using scientific methods and reflected on at a scientific level	
 Enrolment in additional courses Completion of additional modules of other study programmes of the Professional School (ATTENTION: the fees of the respective study programme apply here) 	

FEES AND FINANCING

The following fees are charged for participation in the part-time Master's programme Governance and Human Rights:

- Tuition fees: 9,900€
- Plus semester contribution: approx. 210€ (per enrolled semester)

At the beginning of your degree programme, you should specify the payment method in the payment agreement in consultation with the coordinator. Instalments and special payments are possible. We will invoice you for the tuition fees according to your details. The semester fee will be charged by the university in advance as part of the enrolment process.

It is also possible to attend individual modules.

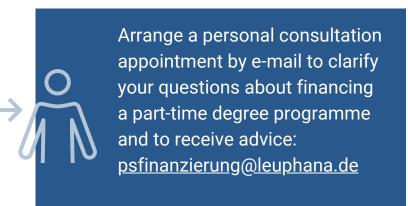


Due to the current legal regulations, you can claim costs relating to your studies for tax purposes in Germany. Please ask your tax advisor!



You are not the only one to benefit from a degree programme. Your employer can also benefit from investing in your professional development. A discussion with your line manager can clarify this. Some students negotiate individual financing models with their employers. This can vary from offers of support for flexible working hours and the granting of days off for study purposes to full funding of studies.

We are happy to issue the tuition fee certificates directly to your employer in the event of (partial) cost coverage.





Is the financial investment in a part-time degree programme worthwhile? What costs will I face and how can I best manage them? There are many questions about financing a part-time degree programme.

Before you start your part-time degree programme at the Professional School, we recommend that you draw up an individual financing plan. It may also be worth taking a look at possible scholarships and grants.



CERTIFICATE HUMAN RIGHTS



With the two-semester certificate programme Human Rights, you will benefit from a compact overview of various facets in the fight for more human rights worldwide. In the online-based certificate programme with individual attendance dates, you will dive into human rights and governance topics in 3 modules from the Master's programme, in order to contribute to the protection of human rights with a broad knowledge background.

Introduction to human rights (5 CP, compulsory module)

Human rights reporting and monitoring mechanisms (5 CP, compulsory elective module

Business and human rights (5 CP, compulsory elective module)

Human right norms and principles (5 CP, compulsory elective module)



WHY STUDY GOVERNANCE AND HUMAN RIGHTS?



FUTURE-ORIENTATED STUDY SUBJECT

You acquire skills that enable you to protect human rights using (good) governance tools. You possess a comprehensive understanding of governance principles and the means to critically examine them. You are therefore prepared for the challenges associated with development aid and state building. You organise work pertaining to issues such as funding, project management etc. in for-profit, as well as non-profit and non-governmental organisations.



DIVERSE CAREER PROSPECTS

After completing your Master's degree, you are qualified to take on management or a wide range of other roles in the field of development cooperation and development aid at NGOs or public authorities. You know how to apply governance principles in order to promote human rights and make an impact. You have the necessary expertise to take into account new governance actors influencing the realization of human rights, such as multinational companies, civil society and international organisations - which opens up further job opportunities in these areas.



IN 4 SEMESTERS TO THE MASTER'S DEGREE

The work-life balance of career, studies and family is designed so that you can remain in employment and complete your degree in just 24 months without loss of earnings.



MODULAR STUDY STRUCTURE

Thanks to the modular study structure and our certificate programme, there are flexible entry options. This allows you to customise your studies, take individual modules in advance or spread out the workload of your study time.



LEARNING FROM EXPERTS

You will gain far-reaching insights into research and practice from recognised experts and benefit from the lecturers' wealth of experience. Instructors from well-known international NGOs and human rights institutions supplement the programme and present course content from a practitioner's point of view



PRACTICAL ORIENTATION

We cordially invite you to discuss current issues in your day-to-day work in the seminars. Bring the knowledge you have learned directly into your organisation by working on a real (partial) project for some of the exams. The integrated study project gives you the opportunity to practically apply your new theoretical knowledge as you acquire it.



LEARNING IN SMALL GROUPS

A maximum of 25 study places are allocated per programme start. Small study groups enable optimal supervision and a lively exchange within a cohort.



INDIVIDUAL SUPPORT

Throughout your studies, you will be personally supervised by the programme coordinator and supported in all matters relating to the organisation of your studies.



PERSONAL EXCHANGE AT EYE LEVEL

In addition to online events, we incorporate three attendance weeks into the programme, which focus on learning with and from each other at eye level. We also focus on interaction and exchange in our synchronous online formats. The degree programme is not an ondemand programme, but thrives on exchange.



RECOGNISED UNIVERSITY DEGREE

The M.A. Governance and Human Rights is an internationally recognised and accredited university degree and opens up the possibility of a PhD.

CONTACT



Programme Coordinator DR. IRYNA SHKURA gahr@leuphana.de +49.4131.677-2942



Programme Coordinator INGO AUHAGEN gahr@leuphana.de +49.4131.677-2467



INDIVIDUAL COUNSELLING

on campus, virtually via telephone or Zoom) to evaluate whether the content of the programme meets your expectations. For a counselling interview, please select an appointment in our <u>booking portal</u>.

To the appointment booking





INFO DAY PART-TIME STUDY

Twice a year, we present the Master's Governance and Human Rights at the <u>Leuphana Professional School's Info Day</u>.

Dates and registration





DATES AND EVENTS

You can find the latest dates for (online) info events on our <u>website</u> at any time.

Dates and registration

